VA ORD Centers and the Research Enterprise

Engaging leaders in the field

May 16th, 2023
## Agenda

### Topics

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<tr>
<th>The Research Enterprise Transformation</th>
<th>Objectives</th>
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<tr>
<td>• Provide an update on the ORD Research Enterprise transformation effort</td>
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<tr>
<th>Effort to Understand &amp; Support Centers</th>
<th>Objectives</th>
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<tr>
<td>• Review objectives of the Organizational Alignment Initiative</td>
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<td>• Introduce the data collection effort to understand ORD Centers</td>
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<tr>
<th>Information From Center Leadership</th>
<th>Objectives</th>
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<tr>
<td>• Review the steps involved in collecting information about Centers</td>
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<th>Q&amp;A</th>
<th>Objectives</th>
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<tr>
<td>• Invite attendees to ask questions</td>
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<tr>
<th>Next Steps</th>
<th>Objectives</th>
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<tr>
<td>• Outline next steps for Center Leadership to complete data collection</td>
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The Research Enterprise Transformation
The Research Enterprise Transformation aims to shift to an integrated model that improves collaboration and increases effectiveness of VA Research.

What is the VA Research Enterprise?

VA Research Enterprise is the entire set of **people, tools, and processes committed to a whole-of-VA approach** for improving Veteran health, well-being, and healthcare through scientific endeavors.
This includes a focus on understanding and improving the role ORD Centers play in increasing the real-world impact of VA research

The VA Research Enterprise aspires to embody the following qualities:

- **Unique Value Proposition**: Leverage our position as the only Federal research entity devoted to Veterans’ interests and being embedded in the nation’s largest integrated healthcare system

- **Operational Excellence**: Operates with streamlined processes, effective collaboration, high-quality customer service, and appropriate resources

- **Engaged People**: Composed of a vibrant, diverse research community united in our mission to improve Veterans’ well-being through research

- **Integration**: Cultivate relationships and partnerships that accelerate our ability to achieve our mission

- **Real-world Outcomes**: Define our success in terms of tangible real-world improvements in Veterans’ health and well-being
In 2023, the Research Enterprise Transformation will focus on seven key initiatives:

1. Organizational Alignment
2. Investigators, Scientific Review, and Management Organization (ISRM)
3. Finance Process
4. Central Research HR Function (CRHR)
5. Field Enterprise Research Support Services (FERSS)
6. IT and Data Governance
7. Staff Training Empowerment and Motivation (STEAM)
Today, we will focus on the Organizational Alignment Initiative which aims to ensure alignment of org. structure and roles across the VA Research Enterprise.

**Organizational Alignment Initiative**

The goal of the Organizational Alignment initiative is to guarantee that both the ORD central staff and the ORD-funded staff in the field have the essential resources and personnel required to achieve their mission effectively.
Effort to Understand & Support Centers
Several types of Centers make up the Research Enterprise & Networks

<table>
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<th>ORD Funded</th>
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<tr>
<td><strong>HSRD Centers</strong></td>
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<td><strong>CSP Centers</strong></td>
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<td><strong>BLRD Centers</strong></td>
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<td><strong>RRD Centers</strong></td>
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- ... and COINs, Women’s Health Research Networks, CMARRS, COREs, CREATE, Military Exposure, TBI, TEAM, etc.

| **GRECCs** |
| **MIRECCs** |
| **PADRECCs** |
| **Multiple Sclerosis Centers** |
| **Epilepsy Centers** |

- .. And more Centers like CREEK, ENCORE, PROVEN Hub, WRIISCs, Headache Centers, etc.
We are collecting data on 78* VA ORD Centers across the country to develop a robust understanding of the field.

ORD-funded Centers include:

**Health Services Research & Development (HSRD)**
- 18 Centers of Innovation (COINs)
- 4 Resource Centers
- 3 additional HSRD Centers

**Cooperative Services Program (CSP)**
- 5 Coordinating Centers
- 5 Epidemiology Centers
- 1 Pharmacogenomics Analysis Laboratory (PAL) Center
- 1 Clinical Research Pharmacy Coordinating Center (CRPCC)
- 23 Network of Dedicated Enrollment Sites (NODES)

**Biomedical Laboratory Research & Development (BLRD)**
- Open Field Blast Core Center
- VA Translational Education and Mentoring (VA-TEAM) Center
- Preclinical Interagency Research Resource-TBI (PRECISE)

**Rehabilitation Research & Development (RRD)**
- 8 RRD Centers
- 4 TBI/Brain Health Centers
- 1 Research Enhancement Award Programs (REAP)
- 2 Consortiums

*This list represents 78 Centers that we have confirmed receive ORD funding. We are currently working to confirm additional Centers. QUERI is not included in this mapping.*
A robust understanding of the ORD-funded Centers is key to developing a range of ways to support Centers in achieving our shared mission to address Veteran health and healthcare needs.
This journey begins with a focused effort to better understand Centers, their core missions and their unique contributions to VA ORD among all stakeholders.

Publicly Available Information about the Center (e.g. Websites, Annual Reports, etc.)

Information gathered from VA ORD Center Managers through direct discussions

Information sourced from Center Leadership to build an in-depth understanding of the critical work that Centers perform

Shared understanding of VA ORD Centers including mission, key capabilities, activities, infrastructure, etc.
The effort to understand Centers will significantly help ORD leadership to better support meet Center needs through improved org structures, resources, processes, and tools.

Provide Centers with improved access to **research data, operational resources, and staffing needs**

Improve Veteran well-being by more efficiently delivering innovations and **expanding Veteran access to high-quality clinical studies**

Enable ORD leaders to **advocate for Center’s resource needs** in a systematic fashion

Create avenues for Centers of various types to **get tailored support** that meets their specific needs
Information From Center Leadership
We are at a stage in this process where we need your help in understanding the 78* VA ORD Centers in the field.

- Publicly Available Information about the Center (e.g. Websites, Annual Reports, etc.)
- Information gathered from VA ORD Center Managers through direct discussions
- Information sourced from Center Leadership to build an in-depth understanding of the critical work that Centers perform

* This list represents 78 Centers that we have confirmed receive ORD funding. We are currently working to confirm additional Centers. QUERI is not included in this mapping.
How we coordinate with you to learn more about the Centers

- Received tomorrow (05/17/2023)
- Email will include link to Microsoft Forms with a short questionnaire
- Email will also include link to recording of the Webinar

ORD Leadership to email Center Directors with Data Collection Request

05/17/2023
How we coordinate with you to learn more about the Centers

Center Leadership to Complete Data Collection Questionnaire

05/18/2023 – 05/24/2023

- Short questionnaire – will take less than 10 mins to complete
- Will include short questions to learn more about your Centers
  - Primary focus area of your Center
  - Specific research and/or research support activities performed at your Center
  - Your Center’s core mission
  - Specific and unique activities performed at your Center
- Center leadership will receive the email – please work with your members to complete the questionnaire
- Please complete the questionnaire on or before 05/24
This request is an opportunity for Center leadership to communicate more detailed information about your Center’s strengths and capabilities, and the great work performed at your Centers.

A deeper understanding of your Centers will ultimately ensure improved alignment of your Centers with Research Enterprise Transformation activities, better engagement with Central ORD and the appropriate support needed for your Centers.
Next Steps
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<th>Date</th>
<th>Event</th>
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<tr>
<td>May 16th (Tuesday)</td>
<td>Today’s Webinar</td>
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<tr>
<td>May 17th (Wednesday)</td>
<td>Center Leadership will receive email with Questionnaire</td>
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<td>• Will also include link to recording of webinar</td>
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<td>May 24th (Wednesday)</td>
<td>Deadline for Center Leadership to submit responses</td>
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As a key leader in the Field, your participation is pivotal in shaping the future of the VHA ORD Research Enterprise.

**Thank you** for your time and the information you provide on your Center!